## **Bibliography of Payment and Practice Management Articles**

Month/Year	Topic	Title	Reference	Summary
March 2013	Chronic Pain Management	Protect Competency- based Pain Care in Your State	Pearlstein, L. (2013). Protect Competency- based Pain Care in Your State. ASA NEWSLETTER, Volume 77 (Issue 3), pp. 52-53.	The Centers of Medicare and Medicaid's (CMS) new national policy will allow Medicare funds to be used to pay nurse anesthetists (NAs) for treating chronic pain. This policy only applies to NAs who are permitted to perform these services under state law.
February 2013	Electronic Health Records (EHR)	Important Developments on Electronic Health Records	Couch, G. (2013). Important Developments on Electronic Health Records . ASA NEWSLETTER, Volume 77 (Issue 2), pp. 46-47.	The article discusses regulatory and legislative developments related to the Electronic Health Record (EHR) Incentive Program.
January 2013	Practice Management	What Every Resident Needs to Know About Practice Managementand Where to Find It	Ananth, A & Helgeson, L. (2013). What Every Resident Needs to Know About Practice Managementand Where to Find It. ASA NEWSLETTER, Volume 77 (Issue 1), pp. 18-19.	Writers identify useful practice management resources for residents.

Month/Year	Topic	Title	Reference	Summary
January 2013	Audits	Will 2013 Be the Year of	Merrick, S. (2013). Will	The article describes audit
		the Audit?	2013 Be the Year of the	programs, such as: The
			Audit?. ASA NEWSLETTER,	Recovery Audit Program,
			Volume 77 (Issue 1), pp.	National Correct Coding
			38-39.	Initiative (NCCI) and the
				Health and Human
				Services Office of the
				Inspector General (OIG)
				2013 Work Plan.
December 2012	Job Market	How Was the Job Market	Abouleish, A., Mesrobian,	The ASA sent a survey to
		for Graduation Residents	J. & Stein, E. (2012). How	residents nationwide in
		in 2012?	Was the Job Market for	June 2012. Survey results
			Graduation Residents in	conclude that most
			2012?. ASA NEWSLETTER,	residents applied to four
			Volume 76 (Issue 12), pp.	to nine practices but only
			44-46.	received job offers from
				one to three groups.
November 2012	Conversion Factor	ASA Survey Results for	Merrick, S., Miller, T. &	The ASA conduct its
		Commercial Fees Paid for	Stead, S. (2012). ASA	conversion factor survey
		Anesthesia Services-2012	Survey Results for	annually. The results
			Commercial Fees Paid for	indicate that the national
			Anesthesia Services-2012 .	commercial conversion
			ASA NEWSLETTER, Volume	factor average for 2012
			76 (Issue 11), pp. 44-48.	was \$67.94.

Month/Year	Topic	Title	Reference	Summary
October 2012	Drug Abuse	ASA Partners on Medicine	Pearlstein, L. (2012). ASA	The ASA has partnered
		Abuse Project to Reduce	Partners on Medicine	with The Partnership at
		Misuse and Abuse of	Abuse Project to Reduce	Drugfree.org on the
		Prescription Drugs	Misuse and Abuse of	Medicine Abuse Project.
			Prescription Drugs. ASA	This project raises
			NEWSLETTER, Volume 76	awareness about the
			(Issue 10), pp. 46-47.	dangers of abusing
				prescription as well as
				over-the-counter
				medications.
September 2012	EHR Incentive Program	The Meaningful Use	Couch, G. (2012). The	The writer discusses the
		Hurdle	Meaningful Use Hurdle .	difficulties
			ASA NEWSLETTER, Volume	anesthesiologists face with
			<i>76</i> (Issue 9), pp. 40-41.	the Electronic Health
				Record (EHR) Incentive
				Program.
August 2012	ICD-10	ICD 10: Get Ready, Get	Merrick, S. (2012). ICD 10:	The writer discusses the
· ·		Set	Get Ready, Get Set ASA	transition from ICD-9CM
			NEWSLETTER, Volume 76	to ICD-10-CM/PCS.
			(Issue 8), pp. 70-71.	
July 2012	Confidential Physician	Know Your Quality and	Byrd, J. (2012). Know Your	The article further explains
	Quality and Resource Use	Costs	Quality and Costs. ASA	QRURs, the creation
	Reports (QRURs)		NEWSLETTER, Volume 76	process and what kind of
			(Issue 7), pp. 48-49.	information they provide.
June 2012	Drug Shortages	Breadth and Depth of	Byrd, J. & Singh, L. (2012).	The writers describe the
		Anesthesia Drug Shortages	A Bouquet of Regulatory	results of an ASA drug
		Increasing: Summary of	Issues . ASA NEWSLETTER,	shortage survey.
		ASA Survey	Volume 76 (Issue 6), pp.	,
		,	56-57.	

Month/Year	Topic	Title	Reference	Summary
May 2012	Regulatory Issues	A Bouquet of Regulatory Issues	Byrd, J. (2012). A Bouquet of Regulatory Issues . <i>ASA NEWSLETTER, Volume 76</i> (Issue 5), pp. 48-49.	The article goes in depth about the following regulatory issues: Medicare conversion factors, 4010 to 5010 transition, drug shortages and Comparative Billing Reports (CBR) on pain management services.
April 2012	Patient Safety	Fatigue and Its Potential Impact on Patient Safety	Byrd, J. (2012). Fatigue and Its Potential Impact on Patient Safety. ASA NEWSLETTER, Volume 76 (Issue 4), pp. 48-49.	Details of an alert issued by The Joint Commission (JTC) titled, "Health care worker fatigue and patient safety" is analyzed.
March 2012	Anesthesia Claims	Anesthesia Claims and the 5010 Standards	Doyle, C., Leib, M. & Merrick, S. (2012). Anesthesia Claims and the 5010 Standards . ASA NEWSLETTER, Volume 76 (Issue 3), pp. 42-43, 45.	The article explains the function of X12N version 5010, the designated standard for electronic claims submission.
February 2012	Consolidation	The Increasing Consolidation of Our Industry	Galinanes, F. (2012).The Increasing Consolidation of Our Industry. <i>ASA NEWSLETTER, Volume 76</i> (Issue 2), pp. 52-53.	Franc Galinanes, a representative of the Medical Group Management Association (MGMA)- Anesthesia Administration Assembly (AAA) discusses healthcare consolidation methods.

Month/Year	Topic	Title	Reference	Summary
January 2012	CMS October Rules and	CMS October Rules and	Byrd, J. (2012). CMS	The writer discusses new
	Regulations	Regulations: Trick or	October Rules and	rules and regulations
		Treat?	Regulations: Trick or	released by CMS, October
			Treat?. ASA NEWSLETTER,	2011.
			Volume 76 (Issue 1), pp.	
			40-41.	
January 2012	Anesthesiologist Assistants	The Case for Hiring	Mesrobian, J & Odom, H.	The article explains the
		Anesthesiologist Assistants	(2012). The Case for Hiring	role of the
			Anesthesiologist Assistants	anesthesiologist assistant
			. ASA NEWSLETTER,	(AAs) and discusses the
			Volume 76 (Issue 1), pp.	benefits of hiring AAs.
			22-23, 36.	
December 2011	Coding for Pain Medicine	Changes in Coding and	Dombrowski, J., Merrick,	Writers describe how to
		Compliance for Pain	S. & Stead, S. (2011).	properly report pain
		Medicine	Changes in Coding and	procedures.
			Compliance for Pain	
			Medicine. ASA	
			NEWSLETTER, Volume 75	
			(Issue 12), pp. 22-26.	
November 2011	Commercial Fees Paid for	2011 Commercial	Byrd, J. & Singh, L. (2011).	A continuation of result
	Anesthesia	Conversion Factor Survey	2011 Commercial	findings for the 2011 ASA
		Results- Part II	Conversion Factor Survey	commercial conversion
			Results- Part II. ASA	factor survey.
			NEWSLETTER, Volume 75	
			(Issue 11), pp. 38-40.	
October 2011	Commercial Fees Paid for	2011 Commercial	Byrd, J. & Singh, L. (2011).	The article discusses the
	Anesthesia	Conversion Factor Survey	ASA Survey Results for	results of the 2011 ASA
		Results	Commercial Fees Paid for	commercial conversion
			Anesthesia Services-2011.	factor survey.
			ASA NEWSLETTER, Volume	
			75 (Issue 10), pp. 38-41.	

Month/Year	Topic	Title	Reference	Summary
September 2011	Malpractice	Malpractice by Nurse Anesthetist Calls into Question <i>Feres</i> Doctrine	Byrd, J. (2011). Malpractice by Nurse Anesthetist Calls into Question <i>Feres</i> Doctrine.  ASA NEWSLETTER, Volume 75 (Issue 9), pp. 64-65.	The writer outlines all factors of the <i>Feres</i> Doctrine.
August 2011	ACOs, Surgical Home	ACOs and the Surgical Home	Byrd, J., Cohen, N. & Singh, L. (2011). ACOs and the Surgical Home. ASA NEWSLETTER, Volume 75 (Issue 8), pp. 48-50.	Writers describe Accountable Care Organizations (ACOs) and what they mean to anesthesiologists. They also discuss the surgical home concept.
July 2011	Drug Shortages	No Shortage of Drug Shortages: Results of ASA Survey	Byrd, J. & Singh, L. (2011). No Shortage of Drug Shortages: Results of ASA Survey . ASA NEWSLETTER, Volume 75 (Issue 7), pp. 56-59.	The NEWSLETTER column discusses results of a Drug Shortage Summit the ASA co-convened with the American Society of Health System Pharmacists (ASHP), the American Society of Clinical Oncology) and the Institute for Safe Medication Practices (ISMP).
June 2011	QZ Modifier	Billing for Anesthesia Services and the QZ Modifier: A Lurking Problem	Byrd, J., Merrick, S & Stead, S. (2011). Billing for Anesthesia Services and the QZ Modifier: A Lurking Problem. ASA NEWSLETTER, Volume 75 (Issue 6), pp. 36-38.	The article outlines the debate over the QZ modifier.

Month/Year	Topic	Title	Reference	Summary
May 2011	Meaningful Use	Are 'Meaningful Use' Requirements Meaningful for Anesthesiologists?	Byrd, J. (2011). Are 'Meaningful Use' Requirements Meaningful for Anesthesiologists?.  ASA NEWSLETTER, Volume 75 (Issue 5), pp. 50-52.	The writer describes the Medicare EHR Incentive Program and the multiple stages of meaningful use requirements.
April 2011	Company Model	The Extent of the Problem: ASA Survey Results for the 'Company Model'	Byrd, J. & Singh, L. (2011). The Extent of the Problem: ASA Survey Results for the 'Company Model'. ASA NEWSLETTER, Volume 75 (Issue 4), pp. 38-40.	The article discusses results of a survey ASA conducted on the company model. The survey began December 10, 2010 and ended January 10, 2011.
March 2011	Anesthesia Conversion Factors	Anesthesia Conversion Factors	Byrd, J. & Merrick, S (2011). Anesthesia Conversion Factors. ASA NEWSLETTER, Volume 75 (Issue 3), pp. 38-40.	The writers discuss the 2011 anesthesia conversion factor rate and how it was determined. The writers go in depth about the Medicare sustainable growth rate (SGR), physician practice information survey (PPIS) and the Medicare Economic Index (MEI).
February 2011	Performance Measures	Performance Measures: Present and Future	Byrd, J. & Johnstone, R (2011). Performance Measures: Present and Future. ASA NEWSLETTER, Volume 75 (Issue 2), pp. 56-58.	The writer defines current options for reporting performance measures and predictions for the future of performance.

Month/Year	Topic	Title	Reference	Summary
January 2011	MGMA AAA	What Can a Professional Administrator and MGMA AAA Do for Your Practice?	Comes, S. & Walton, M. (2011). What Can a Professional Administrator and MGMA AAA Do for Your Practice?. ASA NEWSLETTER, Volume 75 (Issue 1), pp. 18-19.	The article describes different skills a professional practice administrator can bring to an anesthesia practice.
January 2011	Commercial Conversion Factor	Volume II: 2010 Commercial Conversion Factor Survey Results	Byrd, J. & Singh, L. (2011). Volume II: 2010 Commercial Conversion Factor Survey Results. <i>ASA</i> <i>NEWSLETTER, Volume 75</i> (Issue 1), pp. 38-40.	The writers elaborate on the October 2010 NEWSLETTER article for the commercial conversion factor study.
December 2010	Critical Care Medicine Services	Anesthesia Groups Should Consider Offering Critical Care Services	Byrd, J. Maccioli G. & Scott, S. (2010). Anesthesia Groups Should Consider Offering Critical Care Services . ASA NEWSLETTER, Volume 74 (Issue 12), pp. 40-42.	The writers present survey results on a study for critical care services. ASA identifies reasons why groups do not provide these services and the challenges they face.
November 2010	2011 Physician Fee Schedule Proposed Rule	Keeping Up With Regulations: ASA Comment Letter to CMS on 2011 Physician Fee Schedule Proposed Rule	Byrd, J. (2010). Keeping Up With Regulations: ASA Comment Letter to CMS on 2011 Physician Fee Schedule Proposed Rule. ASA NEWSLETTER, Volume 74 (Issue 11), pp. 34-35.	The ASA sends a comment letter to the CMS on the 2011 Physician Fee Schedule Proposed Rule. The comment highlights four major issues: Medicare Economic Index, Physician Quality Reporting Initiative, site of service anomalies and anesthesia services as potentially misvalued.

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October 2010	Commercial Conversion	ASA Survey Results for	Byrd, J. (2010). ASA Survey	The article discusses
	Factor	Commercial Fees Paid for	Results for Commercial	results of the ASA
		Anesthesia Services-2010	Fees Paid for Anesthesia	commercial conversion
			Services-2010. ASA	factor survey.
			NEWSLETTER, Volume 74	
			(Issue 10), pp. 44-47.	
September 2010	Anesthesia Workforce	Is There an	Byrd, J. & Peterson, M.	The main focus of this
	Issues	Anesthesiologist in the	(2010). Is There an	article is the results of a
		House?	Anesthesiologist in the	study published by the
			House?. ASA NEWSLETTER,	RAND Corporation. RAND
			Volume 74 (Issue 9), pp.	uses the demand-based
			42-43.	analysis (DBA) as one if its
				methodologies to assess
				Anesthesia shortages and
				surpluses for all states.