
THOMAS R. MILLER

American Society of Anesthesiologists
1061 American Lane
Schaumburg, IL 60173-4973

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EDUCATION

Doctor of Philosophy, Health Services and Policy, Health Economics Concentration, Department of Health Management and Policy, College of Public Health, University of Iowa, Iowa City, IA. 2007.

Master in Business Administration, Finance and Corporate Accounting, The Simon Graduate School of Business, University of Rochester, Rochester, NY. 1979.

Bachelor of Science, *summa cum laude*, Computer Science and Applied Mathematics, Florida State University, Tallahassee, FL. 1976.

PROFESSIONAL AND WORK EXPERIENCE

- 2012 – Present** Director of Health Policy Research
American Society of Anesthesiologists, Schaumburg, IL and Washington, D.C.
Director of team responsible for the acquisition and management of claims data and related perioperative services information, data analytics, health services research and econometrics, systematic literature reviews, and the development of white papers, manuscripts for publication and other communication to inform providers, policymakers and the public regarding use of and outcomes associated with anesthesia and perioperative services.
- 2014 – Present** Adjunct Assistant Professor, Health Policy and Management
Texas A&M Health Science Center
School of Public Health, College Station, Texas.
- 2011–2012** E. Rhodes and Leona B. Carpenter Centennial Endowed Chair in Regional Health Services, Department of Family Medicine, Scott & White Healthcare and Texas A&M Health Science Center College of Medicine. Temple, Texas (half-time).
- 2009 – 2012** Assistant Professor, Health Policy and Management
Texas A&M Health Science Center
School of Public Health, College Station, Texas.

Professional and Work Experience - *continued*

- 2009 – 2012** Consultant:
Independent. Financial and planning advisory services to health care leadership.
Scientific Advisor, Oxford Outcomes/ICON plc. Economic and financial consulting to health care organizations.
- 2007 – 2008** Assistant Professor, Health Policy and Management
Providence College, Providence, Rhode Island.
- Fall 2006** Adjunct Faculty, St. Ambrose University, Davenport, Iowa.
- Spring 2006** Lecturer, Cornell College, Mt. Vernon, Iowa.
- 2003–2008** Consultant. Periodic economic and financial planning consulting to health care organizations through established consulting firms of Noblis, M. Jennings Consulting, Inc., and Health Economics Consulting Group LLC.
- 1987–2002
and 2003,
Summer** Vice President, Jennings Ryan & Kolb, Chicago, Illinois.
Managed an array of financial and business planning studies for a wide range of hospitals, health systems, and related health care organizations. Additionally, facilitated leadership retreats and presented numerous seminars.
- 1986–1987** Director, Operations Analysis, Republic Health Corporation (now part of Tenet Healthcare Corporation), Dallas, Texas. Directed a small staff of analysts providing financial modeling, pricing analyses, hospital acquisition and divestiture assessments, and *ad hoc* projects for the senior management team.
- 1981–1986** Manager, Consulting Services and Computer Services, Amherst Associates Inc., Dallas, Texas and Chicago, Illinois. Management consulting involving an array of business analyses for health care organizations. As manager of computer services, responsible for sales and support of hospital decision-support systems for budgeting, case mix analysis, and cost accounting.

ACADEMIC RESEARCH SUPPORT 2004 - 2012

- 2011-037892-001** (Miller, Thomas R.) 05/01/11-11/30/11
Texas Health and Human Services Commission
Assessment of Impact of C. difficile on Hospitalized Patients in Texas, 2000-2009
Role: Principal Investigator
- 1rC4AG38183-01, Sub 090651** (Ory, Marcia G.) 06/15/10-05/31/13
National Institutes of Aging/Subcontract to Scott & White Healthcare
Community Research Center for Senior Health
Role: Co-investigator advising on cost and cost-effectiveness analyses.

Academic Research Support – continued

- 429531** (Ory, Marcia G.) 03/31/10-06/30/12
National Council on Aging/Administration on Aging
Communities Putting Prevention to Work: Chronic Disease Self-Management Program
Role: Co-investigator advising on cost-effectiveness analyses.
- 20100186** (Miller, Thomas R.) 05/01/10-01/31/11
The Commonwealth Fund
Evaluating the Impact of Expanding a Salary-Based Network of Physicians by Contracting With Fee-for-Service Out-of-Network Physicians: The Scott & White Experience
Role: Principal Investigator.
- 90OP0001/01** (Ory, Marcia G.) 09/30/08-06/30/11
Administration on Aging
Planning a Nationwide Evaluation of Evidence-Based Programs for Seniors
Role: Co-investigator advising on cost-effectiveness analyses.
- IIP-0832439** (Gamm, Larry D.) 08/01/08 – 07/31/13
National Science Foundation (NSF)
Collaborative Research: Center for Health Organizational Transformation – (CHOT) Care Coordination and Medical Homes
Role: Co-investigator.
Absorptive Capacity
Role: Co-investigator.
- 529-07-0126-00001** (Phillips, Charles D.) 01/15/07-12/31/10
Texas Health and Human Services Commission
Comprehensive Assessment Form Project (Alberto N)
Role: Co-investigator focusing on analysis of Medicaid claims data to determine health services utilization and costs of children with special needs.
- R01 AG022913** (Wolinsky, Fredric D.) 09/15/04 – 06/30/09
NIH/National Institute on Aging
Health and Health Services Use in the HRS/AHEAD
Role: Co-investigator providing research assistance, data management, and statistical analysis.
- HFP 04-149** (Rosenthal, Gary /Wolinsky, Fredric D.) 06/01/04 – 05/30/09
VA HSR&D
Center for Research in the Implementation of Innovative Strategies for Practice (CRIISP)
Role: Provided research assistance, data management, and statistical analysis.

Previous Research Experience:

- 2006-2007** *Dissertation:* Mammography use among older women in the Asset and Health Dynamics Among the Oldest Old (AHEAD) study.

Previous Research Experience – continued

- Fall 2003 –** Research Assistant, College of Public Health, University of Iowa. Analysis of
Spring 2007 Medicare claims data, HRS/AHEAD surveys, and related datasets to examine the risk of all-cause hospitalization, specific major morbid events, and ambulatory care sensitive hospital episodes; and to model the late-life course trajectories of hospitalizations. Additional research involved self-rated health trajectories and the dual use of Medicare and VA health services by veterans.
- Fall 2002 –** Research Assistant, College of Public Health, University of Iowa. Projects
Spring 2003 included an analysis of intensive care units and their utilization among Iowa hospitals and an assessment of the effects of the Leapfrog Group’s guidelines regarding minimum surgical volumes, computerized physician order entry systems, and the use of intensive care specialists.

PUBLICATIONS

Publications, Peer Reviewed

- Kash, B., Cline, K., Timmons, S., Roopani, R., and **Miller, T.R.** (2014). International comparison of preoperative testing and assessment protocols and best practices to reduce surgical care costs: A systematic literature review. *Advances in Health Care Management*, 17, 161-194. *in press*.
- Kash, B., Yichen, Z., Cline, K., Menser, T., and **Miller, T.R.** (2014). The Perioperative Surgical Home (PSH): A comprehensive review of U.S. and non-U.S. studies shows predominantly positive quality and cost outcomes. *Milbank Quarterly*, 92(4), 796-821.
- Miller, T.R.**, Elliott, T.R., McMaughan, D.M., Patnaik, A., Naiser, E., Dyer, J.A., Fournier, C.J., Hawes, C., & Phillips, C.D. (2013). Personal care services provided to children with special health care needs (CSHCN) and their subsequent use of physician services. *Disability and Health Journal*, 6, 317-324. PMID: 24060254.
- Moudouni, D.M., Ohsfeldt, R.L., **Miller, T.R.**, & Phillips, C.D. (epub: Feb 21, 2012). The relationship between formal and informal care among adult Medicaid Personal Care Services recipients. *Health Services Research*, 47(4), 1642-1659. PMID: 22352871.
- Phillips, C.D., Patnaik, A., Moudouni, D.K., Naiser, E., Dyer, J.A., Hawes, C., Fournier, C.J., **Miller, T.R.**, & Elliot, T.R. (2012). Summarizing activity limitations in children with chronic illnesses living in the community: A measurement study of scales using supplemented interRAI suit items. *BMC Health Services Research* 12(1), 19-28. PMID: 22270147.
- Vest, J.R., & **Miller, T.R.** (2011). The association between health information exchange and measures of patient satisfaction. *Applied Clinical Informatics*. 2(4), 447-459. PMID: 23616887.

Publications, Peer Reviewed – continued

Patnaik, A., Elliott, T.R., Moudouni, D.M., Fournier, C.J., Naiser, E., **Miller, T.R.**, Dyer, J.A., Hawes, C., & Phillips, C.D. (2011). Severity of children's intellectual disabilities and Medicaid personal care services. *Rehabilitation Psychology*. 56(4), 383-390. PMID: 21967119.

Elliott, T.R., Phillips, C.D., Patnaik, A., Naiser, E., Fournier, C.J., **Miller, T.R.**, Hawes, C., & Dyer, J.A. (2011). Medicaid personal care services and caregivers' reports of children's health: The dynamics of a relationship. *Health Services Research*. 46(6pt1), 1803-1823. PMID: 21689095.

Bolin, J.N., Gamm, L.D., Vest, J., Edwardson, N., & **Miller, T.R.** (2011). Patient-centered medical homes: Will healthcare reform provide new options for rural communities and providers? *Family & Community Health*, 34(2), 93-101. PMID: 21378505.

Miller, T.R., Dickerson, J.B., Smith, M.L., & Ory, M.G. (2011). Assessing costs and potential returns of evidence-based programs for seniors. *Evaluation & the Health Professions*, 34(2), 201-225. PMID: 21196430.

Vest, J.R., Bolin, J.N., **Miller, T.R.**, Gamm, L.D., Siegrist, T.E., & Martinez-Barron, L.E. (2010). Medical homes: Where you stand on definitions depends on where you sit. *Medical Care Research and Review*, 67(4), 393-411. PMID: 20448255.

Kash, B.A., & **Miller, T.R.** (2009). The relationship between advertising, price, and nursing home quality. *Health Care Management Review*, 34(3), 242-250. PMID: 19625829.

Schneider, J.E., **Miller, T.R.**, Ohsfeldt, R.L., Morrissey, M.A., Zelner, B.A., and Li, P. (2008). The economics of specialty hospitals. *Medical Care Research and Review*, 65(5), 531-553. PMID: 18519817.

Wolinsky, F.D., Liu, L., **Miller, T.R.**, Hyonggin, A., Geweke, J.F., Kaskie, B., et al. (2008). Emergency department utilization patterns among older adults. *Journals of Gerontology Series A – Medical Sciences*, 63(2), 204-209. PMID: 18314459.

Wolinsky, F.D., **Miller, T.R.**, Malmstrom, T.K., Miller, J.P., Schootman, M., Adresen, E.M., et al. (2008). Self-rated health: changes, trajectories, and their antecedents among African Americans. *Journal of Aging and Health*, 20(2), 143-158. PMID: 18192487.

Wolinsky, F.D., Liu, L., **Miller, T.R.**, Cook, E.A., An, H., Geweke, J.F., et al. (2007). The use of chiropractors by older adults in the United States. *Chiropractic & Osteopathy*, 15:12. PMID: 17822549.

Schneider, J.E., Ohsfeldt, R.L., Morrissey, B.A., Li, P., **Miller, T.R.**, and Zelner, B.A. (2007). Effects of specialty hospitals on the financial performance of general hospitals, 1997-2004. *Inquiry*, 44(3), 321-334. PMID: 18038867.

Publications, Peer Reviewed – *continued*

- Wolinsky, F.D., **Miller, T.R.**, Malmstrom, T.K., Miller, J.P., Andresen, E.M., and Miller, D.K. (2007). Four-year lower extremity disability trajectories among older African American men and women. *Journals of Gerontology Series A – Medical Sciences*, 62A(5), 525-530. PMID: 17522357.
- Wolinsky, F.D., Hyonggin, A., Liu, L., **Miller, T.R.**, and Rosenthal, G.E. (2007). Exploring the association of dual use of the VHA and Medicare with mortality: Separating the contributions of inpatient and outpatient services. *BMC Health Services Research*, 7(70). PMID: 17490488.
- Wolinsky, F. D., **Miller, T.R.**, Hyonggin, A., Geweke, J. F., Wallace, R. B., Chrischilles, E. A., et al. (2007). Hospital episodes and physician visits in the AHEAD cohort: The concordance between self-reports and Medicare claims. *Medical Care*, 45(4), 300-307. PMID: 17496713.
- Wolinsky, F.D., **Miller, T.R.**, Geweke, J.F., Chrischilles, E.A., Hyonggin, A., Wallace, R.B., et al. (2007). An interpersonal continuity of care measure for Medicare Part B claims analyses. *Journals of Gerontology Series B – Psychological Sciences and Social Sciences*, 62B(3), S160-S168. PMID: 17507591.
- Miller, T.R.**, and Wolinsky, F.D. (2007). Self-rated health trajectories and mortality among older adults. *Journals of Gerontology Series B – Psychological Sciences and Social Sciences*, 62B(1), S22-S27. PMID: 17284562.
- Wolinsky, F.D., **Miller, T.R.**, Hyonggin, A., Brezinski, P.R., Vaughn, T.E., and Rosenthal, G.E. (2006). Dual use of Medicare and the Veterans Health Administration: Are there adverse outcomes? *BMC Health Services Research*, 6(131), 1-11. PMID: 17029643.
- Wolinsky, F.D., Miller, D.K., Andresen, E.M., Malmstrom, T.K., Miller, J.P., and **Miller, T.R.** (2006). Effect of sub-clinical status in functional limitation and disability on adverse health outcomes 3 years later. *Journals of Gerontology Series A – Medical Sciences*, 62A(1), 101-106. PMID: 17301046.
- Ohsfeldt, R., Ward, M., Schneider, J., Jaana, M., **Miller, T.**, Lei, Y., and Wakefield, D. (2005). Implementation of hospital computerized physician order entry systems in a rural state: Feasibility and financial impact. *Journal of the American Medical Informatics Association*, 12(1), 20-27. PMID: 15492033.
- Wakefield, D. S., Ward, M., **Miller, T.**, Ohsfeldt, R., Jaana, M., et al. (2004). Intensive care unit utilization and interhospital transfers as potential indicators of rural hospital quality. *The Journal of Rural Health*, 20(4), 394-400. PMID: 15551857.
- Ward, M., Jaana, M., Wakefield, D., Ohsfeldt, R., Schneider, J.E., **Miller, T.R.**, et al. (2004). What would be the effect of referral to high-volume hospitals in a largely rural state? *The Journal of Rural Health*, 20(4), 344-354. PMID: 15551851.

Publications, Non-Peer Reviewed

- Miller, T.R.**, and Halzack, N. (2014). Finding policy relevance in lists of ‘Best’ hospitals. *ASA Newsletter*, 78(6), 10-12.
- Miller, T.R.**, and Halzack, N. (2014). Ten year trends in the supply of anesthesiologists. *ASA Newsletter*, 78(4), 14-17.
- Miller, T.R.** (2014). Hospitalists in community hospitals. *ASA Newsletter*, 78(2), 10-13.
- Miller, T.R.**, and Halzack, N. (2013). VA medical centers: Research in waiting. *ASA Newsletter*, 77(12), 10-12.
- Popovich, M., and **Miller, T.R.** (2013). Applying research to practice: The promise and challenge of CER. *ASA Newsletter*, 77(10), 10-12.
- Miller, T.R.** (2013). People matters: Challenges in workforce analysis to inform health policy. *ASA Newsletter*, 77(7), 12-13.
- Miller, T.R.** (2013). Take steps now to enhance research on future value-based initiatives. *ASA Newsletter*, 77(6), 10-11.
- Miller, T.R.** (2013). The call for health services and health policy research. *ASA Newsletter*, 77(4), 10-11.
- Krentz, S. E., and **Miller, T.R.** (2011). How to evaluate financial risks. *Executive Briefing 1, Trustee*, March, 17-20.
- Miller, T.R.**, and Bashore, E.S. (2000). Developing strategies and measures of success. In M.C. Jennings (Editor), *Health Care Strategy for Uncertain Times* (pp. 155-178). San Francisco: Jossey-Bass Publishers.
- Krentz, S.E., and **Miller, T.R.** (1998). Physician resource profiling enhances utilization management. *Healthcare Financial Management*, 52(10), 45-47.
- Miller, T.R.**, and Belt, J.E. (1998). Conducting a managed care contract review. *Healthcare Financial Management*, 52(1), 40-41.
- Miller, T.R.** (1996). Structuring networks for maximum performance under managed care. *Healthcare Financial Management*, 50(12), 37-38.
- Miller, T.R.** (1996). The fundamentals of contract negotiations. *Healthcare Financial Management*, 50(6), 20.
- Miller, T.R.** (1995). Managed care: The case for case-based pricing. *Healthcare Financial Management*, 49(7), 22-23.
- Miller, T.R.**, and Ryan, J.B. (1995). Analyzing cost variance in capitated contracts. *Healthcare Financial Management*, 49(2), 22-23.

Publications, Non-Peer Reviewed – continued

Federa, R.D., and **Miller, T.R.** (1992). Capital allocation techniques. *Topics in Health Care Financing*, 19(1), 68-78.

Porter, M., and **Miller, T.R.** (1992). Uses and abuses of financial modeling. *Topics in Health Care Financing*, 19(1), 34-45.

Miller, T.R., and Dudek, R.M. (1991). Hospital-affiliated home health care programs: Successful responses to unique environments. *Topics in Health Care Financing*, 17(4), 62-72.

Technical Project Reports

Miller, T.R., Radcliff, T.A., and Lorden, A.L. (2011). *Clostridium difficile* infection in Texas Hospitals, 2000 – 2009. Report to the Texas Health and Human Services Commission.

Miller, T.R., Patnaik, A., Dyer, J., Fournier, C., Elliott, T., Naiser, E., Moudoni, D.M., and Phillips, C.D. (2011). Medicaid expenditures for children in Texas receiving personal care services, September 2008 – August 2010. Report to the Texas Health and Human Services Commission.

Miller, T.R., Phillips, C.D., Patnaik, A., Dyer, J., Fournier, C., Elliott, T., Johnson, J., and Naiser, E. (2010). Medicaid expenditures for children in Texas receiving personal care services, September 2008 – August 2009. Report to the Texas Health and Human Services Commission.

Phillips, C.D., Patnaik, A., Dyer, J., Hawes, C., Fournier, C., Elliott, T., **Miller, T.R.**, Johnson, J., and Naiser, E. (2010). Developing a classification model for children receiving Medicaid personal care services. Report to the Texas Health and Human Services Commission.

Schneider, J.E., Ohsfeldt, R.L., Morrissey, B.A., Zelter, B.A., and **Miller, T.R.** (2005). Economic and policy analysis of specialty hospitals. White Paper prepared for the American Surgical Hospital Association.

EXTERNAL REVIEWER

2013 Foundation for Anesthesia Education and Research, Mentored Research Training Grant – Healthcare Services Research 2013 Study Section Member

2011 – 2012 Editorial Board Member, *Primary Health Care: Open Access*, OMICS Publishing Group

2011 – 2012 Member, Scientific Merit Review Board, Veteran’s Health Administration, Health Services Research and Development, Informatics and Research Methods

2009 *Evaluating Community Benefit Programs*. The Catholic Health Association of the United States.

External Reviewer – *continued*

Journals: *Journal of Rural Health* (2013, 2011, 2010)
The Open Pharmacoeconomics & Health Economics Journal (2011)
Medical Care (2011)
Journal of Healthcare Management (2014, 2011)
SAGE Publications (2010)
BMC Geriatrics (2010, 2009)
Journal of Gerontology: Social Sciences (2005)

PRESENTATIONS

Posters and Presentations

Miller, T.R. (2014, October). Understanding access issues in anesthesia services.
ANESTHESIOLOGY™ 2014, American Society of Anesthesiologists. New Orleans, LA.

Miller, T.R. (2014, September). Evidence of value and value of evidence. Oregon Health & Science University, Department of Anesthesiology & Perioperative Medicine (APOM) Grand Rounds. Portland, OR.

Miller, T.R. (2014, August). Evidence of value and value of evidence. Stanford School of Medicine, Department of Anesthesia Grand Rounds. Stanford, CA.

Miller, T.R. (2014, May). The specialty of anesthesiology: The times they are indeed a-changin'. IARS 2014 Annual Meeting and International Science Symposium. Montréal, Quebec.

Miller, T.R. (2014, January). You can do this: here's how. Preconference 3: The Business Model for Perioperative Care. PRACTICE MANAGEMENT 2014, American Society of Anesthesiologists. Dallas, TX.

Miller, T.R. (2013, December). Anesthesia quality management and health care policy: Do you people talk to one another? 67th Annual PostGraduate Assembly in Anesthesiology, New York State Society of Anesthesiologists. New York, NY.

Miller, T.R. (2013, December). Delivery and payment models in health care organizations. Weill Cornell Medical College, Center for Healthcare Informatics and Policy Seminar. New York, NY.

Miller, T.R. (2013, October). Important health care industry megatrends and implications for anesthesiologists. ANESTHESIOLOGY™ 2013, American Society of Anesthesiologists. San Francisco, CA.

Miller, T.R. (2013, August). Perioperative policy potpourri: Tom's top ten. Vanderbilt University Medical Center Informatics Seminar. Atlanta, GA.

Miller, T.R. (2013, March). Health services research in anesthesiology: Lessons, limitations, and leverage. Dartmouth-Hitchcock Department of Anesthesiology Grand Rounds. Hanover, NH.

Posters and Presentations— *continued*

- Miller, T.R.**, Phillips, C.D., Patnaik, A., Naiser, E., Elliott, T.R., Dyer, J.A., Fournier, C.J., Moudouni, D.M., & Hawes, C. (2012, June). The effects of Medicaid personal care services on children's use of physician services. Poster session presented at AcademyHealth's Annual Research Meeting, Orlando, FL.
- Miller, T.R.**, Radcliff, T.A., and Lorden, A.L. (2012, June). *Clostridium difficile* infections in Texas hospitals, 2000 – 2009. Poster session presented at AcademyHealth's Annual Research Meeting, Orlando, FL.
- Miller, T.** (2012, March) Incorporating a method to the madness of strategic capital allocation. Family Medicine Leaders in Large Multispecialty Groups. Grapevine, TX.
- Patnaik, A., Phillips, C.D., Dyer, J, Naiser, E., **Miller, T.**, Fournier, C., and Elliott, T. (2010). Designing a resource allocation model for Personal Care Services for children. Paper presentation at the annual meeting of the American Public Health Association, Denver, CO.
- Bolin, J. N., Gamm, L. D., Vest, J. R., **Miller, T.R.**, Fuller, R., and Padula, E. (2010, June). Patient-centered medical homes: Fundamental change or old wine in new bottles. Poster session presented at AcademyHealth's Annual Research Meeting, Boston, MA.
- Miller, T.R.** (2010, June). The relationship between use of complementary and alternative medicines and conventional medicines. Discussant at American Society of Health Economists meeting, Ithaca, NY.
- Miller, T.R.** (2010, June). Effects of an integrated care system on children with special health care needs' Medicaid expenditures and utilization. Discussant at American Society of Health Economists meeting, Ithaca, NY.
- Miller, T.R.** (2009, June). Does performance pay improve hospital quality for inpatient care? Discussant at AcademyHealth Health Economics Interest Group meeting, Chicago, IL.
- Kash, B. A., and **Miller, T.R.** (2009, June). The relationship between, advertising, price, and nursing home quality. Poster session presented at AcademyHealth's Annual Research Meeting, Chicago, IL.
- Wolinsky, F. D., **Miller, T. R.**, Hyonggin, A., Brezinski, P. R., Vaughn, T. E., and Rosenthal, G. E. (2006, June). Dual use of Medicare and the Veterans Health Administration: Are there adverse outcomes? Poster session presented at AcademyHealth's Annual Research Meeting, Seattle, WA.
- Schneider, J. E., Ohsfeldt, R. L., Morrissey, M. A., Li, P., **Miller, T. R.**, and Zelner, B. A. (2006, June). The effects of specialty hospitals on general hospital financial performance, 1997-2004. American Society of Health Economists Inaugural Conference, Madison WI
- Miller, T.**, and Wolinsky, F. (2005, April). Self-rated health trajectories and mortality among older adults. 7th Annual Student Interdisciplinary Health Research Poster Session, University of Iowa. Received Best Student Poster Award.

Presentations at Professional Conferences

- Miller, T.** (2012, June) When is it time to whine, shine, align, or combine? Iowa Hospital Association Summer Leadership Forum. Coralville, IA.
- Miller, T.** (2011, October) Panel Moderator: Advancing health care across the continuum: Generating and financing value. 33rd Annual Iowa Healthcare Executive Symposium. Iowa City, IA.
- Miller, T.** (2011, October) Are ACOs effective in affecting health care quality? 5th Annual Health Care Symposium. The Texas Dispute Resolution System. Lubbock, TX.
- Miller, T.** (2011, July). Panel Moderator: Becoming an accountable care organization. South Texas Chapter / American College of Healthcare Executives. Austin, TX.
- Miller, T.** (2011, June). Accountable care organizations in the rural setting. Arkansas Hospital Association, Hospital Executive Leadership Workshop. Dallas, TX.
- Miller, T.** (2011, May). Accountable care organizations in the rural setting. National Rural Health Association. Austin, TX.
- Miller, T.** (2010, November). Accountable care organizations in the rural setting. Texas Rural Health Forum. Austin, TX.
- Miller, T.** (2010, June). The basics of and expectations for healthcare reform. Brazos Valley Health, KEOS 89.1FM. Host/Producer: Matthew Lee Smith. Aired live on June 24, 2010.
- Miller, T.** (2009, September). Health care insurance. American Medical Student Association, Texas A&M Chapter, College Station, TX.
- Miller, T.** (2009, April). Payment policy: The promise and the pitfalls. Presentation to the ACHE-Brazos Valley Local Program Council. Texas A&M Health Science Center, School of Public Health.
- Miller, T.** (1987-2002) *Numerous seminars on health care strategy and financial planning* at national and regional meetings of the American Hospital Association, state hospital associations, the Healthcare Financial Management Association, and similar organizations.

SERVICE

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| 2013 | Council of Medical Specialty Societies Board of Directors Workgroup on Policy |
| 2012 | MPH Dissertation Committee (Dept. of Environmental & Occupational Health) |
| 2011-2012 | Review Committee, Scott & White Healthcare Research Grants Program |
| 2011 | Texas Medicaid Policy Task Force, Texas A&M Health Science Center (TAMHSC) |
| 2011 | Enterprise Risk and Opportunity Management Committee, TAMHSC |
| 2011 | Faculty Senate, TAMHSC |
| 2011 | School of Public Health (SPH) Faculty Senate Caucus Leader |
| 2010-2011 | Faculty Senate Alternate, TAMHSC |

Service – continued

- 2010** QEP Evaluation Committee, TAMHSC
- 2010** MPH Thesis Committee (Department of Epidemiology & Biostatistics)
- 2009–2010** Technology Commercialization Advisory Committee, TAMHSC
- 2009–2011** SPH Research Committee
- 2009–2012** MHA Committee, TAMHSC SPH, Department of Health Policy and Management (HPM Department)
- 2009** Faculty Search Committees, TAMHSC SPH, HPM Department
- 2010** TAMHSC SPH, Biostatistics Department
- 2012** TAMHSC SPH, HPM Department Head
- 2008** Member, Board of Directors, Quality Partners of Rhode Island (Medicare Quality Improvement Organization).
- 2008** Rhode Island Department of Health. Appointed to the review committee to advise the Director of Health on the financial impact of the Cardiac Surgery Program at Landmark Medical Center.
- 2007–2008** Rhode Island Department of Health, Department of Human Services, and Office of the Health Insurance Commissioner. Participated in planning group to transition Medicaid from a cost-based to a DRG-based payment system. Facilitated discussions at selected meetings.

PROFESSIONAL AFFILIATIONS AND ASSOCIATIONS

Membership in Professional Associations:

Current:

- AcademyHealth
- American Society of Health Economists (ASHE)
- American Statistical Association
- International Anesthesia Research Society (IARS)
- National Association for Healthcare Quality

Prior: Healthcare Financial Management Association, Academy of Management, American College of Healthcare Executives (Faculty Associate), Association of University Programs in Health Administration